

		CITIZENS PARK MASTER PLAN		
	Joplin	Blue Springs	Columbia	
Population	45,000	50,000	80,000	
Service Area	250,000	50,000	128,906	
Adult Sports Leagues				
Slow Pitch Softball				
Resident Fees				
Person				
Team	\$375.00	\$320.00	\$403.00	
Non-Resident Fees				
Person				
Team				
# Officials per game	1		1	
# Games per season	16	10	16	
Cost Per Game--Resident				
Cost Per Game--Non-resident				
Basketball				
Resident Fees				
Person				
Team	\$250.00	\$350.00	\$176.00	
Non-Resident Fees				
Person				
Team				
# Officials per game	2	2	2	
# Games per season	10	8	10	
Cost Per Game--Resident				
Cost Per Game--Non-resident				
Indoor Volleyball				
Resident Fees				
Person				
Team		\$160.00	\$171.00	
Non-Resident Fees				
Person				
Team				
# Officials per game			1	
# Games per season		10	10	
Cost Per Game--Resident				

		CITIZENS PARK MASTER PLAN	
	Joplin	Blue Springs	Columbia
Cost Per Game--Non-resident			
Youth Sports Leagues			
Baseball			
Resident Fees			
Person		\$120.00	\$50.00
Team			
Non-Resident Fees			
Person			
Team			
# Officials per game		2	2
# Games per season		14	8
Cost Per Game--Resident			
Cost Per Game--Non-resident			
Tee Ball			
Resident Fees			
Person		\$50.00	\$50.00
Team			
Non-Resident Fees			
Person			
Team			
# Officials per game		1	0
# Games per season		10	8
Cost Per Game--Resident			
Cost Per Game--Non-resident			

		CITIZENS PARK MASTER PLAN	
	Joplin	Blue Springs	Columbia
Fast Pitch Softball			
Resident Fees			
Person		\$45.00	\$50.00
Team			
Non-Resident Fees			
Person			
Team			
# Officials per game		2	2
# Games per season		12	8
Cost Per Game--Resident			
Cost Per Game--Non-resident			
Basketball			
Resident Fees			
Person		55	
Team			\$175.00
Non-Resident Fees			
Person			
Team			
# Officials per game		2	2
# Games per season		10	9
Cost Per Game--Resident			
Cost Per Game--Non-resident			
Soccer			
Resident Fees			
Person		\$50.00	\$55.75
Team			
Non-Resident Fees			
Person			
Team			
# Officials per game		2	5
# Games per season		12	7
Cost Per Game--Resident			
Cost Per Game--Non-resident			

CITIZENS PARK MASTER PLAN

	Joplin	Blue Springs	Columbia
Facility Rentals			
Baseball Diamond - Unlighted			
Cost Per Hour		\$10.00	\$12.50
Cost Per Half-Day			
Cost Per Day			\$90.00
Baseball Diamond - Lighted			
Cost Per Hour		\$15.00	\$17.50
Cost Per Half-Day			
Cost Per Day			\$90.00
Softball Diamond - Unlighted			
Cost Per Hour		\$10.00	\$12.50
Cost Per Half-Day			
Cost Per Day			\$90.00
Softball Diamond - Lighted			
Cost Per Hour		\$15.00	\$17.50
Cost Per Half-Day			
Cost Per Day			\$90.00
Soccer Field			
Cost Per Hour		\$10.00	\$40.00
Cost Per Half-Day			
Cost Per Day			
Volleyball Court - Sand			
Cost Per Hour			
Cost Per Half-Day			
Cost Per Day			
Outdoor Pool			
Cost Per Hour	\$75.00		\$75.00-\$150.00
Cost Per Half-Day			
Cost Per Day			

		CITIZENS PARK MASTER PLAN	
	Joplin	Blue Springs	Columbia
Picnic Shelter Rental			
Cost Per Hour			
Cost Per Half-Day		\$15.00 & \$30.00	\$21.00
Cost Per Day		\$30.00 & \$60.00	\$21.00
Indoor Gym			
Cost Per Hour			\$9.00-\$12.50
Cost Per Half-Day			
Cost Per Day			

		CITIZENS PARK MASTER PLAN		
	Joplin	Blue Springs	Columbia	
Special Facilities Fees				
Swimming Pool				
Membership - Individual				
Resident Fee	n/a	\$60.00		
Non-Resident Fee	n/a	\$80.00		
Membership - Family				
Resident Fee	n/a	\$100.00		
Non-Resident Fee	n/a	\$120.00		
Membership - Senior				
Resident Fee	n/a	n/a		
Non-Resident Fee	n/a	n/a		
Membership - Child				
Resident Fee	n/a	n/a		
Non-Resident Fee	n/a	n/a		
Daily Admission - Young Child				
Resident Fee	\$0	free		free
Non-Resident Fee	\$0	free		
Daily Admission - Child				
Resident Fee	\$0.75	\$4.00		\$1.50-\$2.00
Non-Resident Fee	\$0.75			
Daily Admission - Adult				
Resident Fee	\$1.00	\$4.00		\$2.50-\$3.00
Non-Resident Fee	\$1.00			
Daily Admission - Senior				
Resident Fee	n/a			\$2.50-\$3.00
Non-Resident Fee	n/a			

		CITIZENS PARK MASTER PLAN		
	Joplin	Blue Springs	Columbia	
Daily Admission - Family				
Resident Fee				
Non-Resident Fee				
Do you have coupon booklets?	no	yes	yes	
Do you have a swim team?	yes	yes	yes	
Swim Team Pool Use Charge	no	\$1032.00/mo.	\$350.00/mo.	
Golf Course				
Membership - Individual				
Resident Fee	\$420.00 and \$210.00	\$45.00	\$430.00	
Non-Resident Fee		\$45.00		
Membership - Family				
Resident Fee			\$520.00	
Non-Resident Fee				
Membership - Senior				
Resident Fee	\$280.00 and \$1400.00		\$330.00	
Non-Resident Fee				
Membership - Junior				
Resident Fee			\$150.00	

	Joplin	Blue Springs	Columbia
CITIZENS PARK MASTER PLAN			
Non-Resident Fee			
Green Fee - 18 hole weekday			
Resident Fee	\$8.00 and \$5.50	\$23.00	\$12.00
Non-Resident Fee	same	\$28.00	
Green Fee - 18 hole weekend			
Resident Fee	\$9.00 and \$6.50	\$27.00	\$15.00
Non-Resident Fee	same	\$37.00	
Cart rental - 18 holes			
Resident Fee	\$6.50	\$12.00	\$10.00/person
Non-Resident Fee	same	\$12.00	
Golf lessons - group			
Resident Fee	\$25.00	\$35 per student	
Non-Resident Fee		same	
Private golf cart storage fee			
Resident Fee	n/a	n/a	\$335.00-\$425.00
Non-Resident Fee			
Do you allow use of private carts?	no	no	yes
What is annual charge?			\$180.00
Do you limit # of private carts?			no
Do you serve alcohol?	yes	yes	yes
Do others bring alcohol on the course?	no	no	yes
Administration			
Number of Full Time Employees	2	5	5
Number of Part Time Employees		1	
Landscape & Forestry			
Number of Full Time Employees			
Number of Part Time Employees			
Botanica			
Number of Full Time Employees			
Number of Part Time Employees			
Auditorium			
Number of Full Time Employees	2		
Number of Part Time Employees			
Recreation			
Number of Full Time Employees	2	5	19
Number of Part Time Employees	40	6	500
Park Maintenance			
Number of Full Time Employees	13	13	31
Number of Part Time Employees	15	14	30
Historical Museum			
Number of Full Time Employees			
Number of Part Time Employees			
Cemeteries			
Number of Full Time Employees	5		

		CITIZENS PARK MASTER PLAN	
	Joplin	Blue Springs	Columbia
Number of Part Time Employees	5		

	CITIZENS PARK MASTER PLAN		
	Joplin	Blue Springs	Columbia
Golf Course Pro Shop			
Number of Full Time Employees	2	5	2
Number of Part Time Employees	5	40	20
Golf Course Maintenance			
Number of Full Time Employees	4	5	7
Number of Part Time Employees	5	13	12
Total			
Number of Full Time Employees	30	33	64
Number of Part Time Employees	70	64	562

	Joplin	Blue Springs	Columbia
CITIZENS PARK MASTER PLAN			
Recreation Facilities			
Number of Facilities Operated by Parks and Recreation Department			
Outdoor Pools	3	1	4
Indoor Pools		1	1
Golf Courses (18 hole)	1	1	2
Golf Courses (9 hole)			
Community Centers		1	
Gymnasiums < Jr. High in Size	2		
Soccer Fields	9	12	19
Baseball Fields	1	7	9
Adult Softball Fields	1	3	9
Gymnasiums Jr. High and Larger			1
Outdoor Volleyball	4	9	19
Trails (# of miles)	1.3	2.9	22.18
Shelter Houses	12	18	38
Auditorium	1	1	
Youth Softball Fields	2	8	
Tennis Courts	19	19	21
Other			
Total			
Have You Built New or Renovated Any Facilities?			
18 Hole Golf Course			
Built New		1997	
Major Renovation			X
Youth Baseball Complex			
Built New		1993	
Major Renovation			X

		CITIZENS PARK MASTER PLAN		
	Joplin	Blue Springs	Columbia	
Youth Softball Complex				
Built New		1993		
Major Renovation				X
Outdoor Leisure Pool				
Built New		1980		
Major Renovation		1995		X
Multi-Purpose Community Center				
Built New		1993	2001	
Major Renovation				
Trail System				
Built New				X
Major Renovation				
Indoor Leisure Pool				
Built New		1980		
Major Renovation		95 & 99		
Auditorium				
Built New		1992		
Major Renovation	X			
Parks				
Total Acres of Parks	1,000	629	2,028	
Of the total, how many are maintained?	800	430	1,345	
How many are golf course acres?	120	220	230	
how many are cemetery acres?	170			
How many individual parks?	21	18	45	
Trails				
How many miles of trails?	1.3	2.9	26	
How many are asphalt?	0	2.9	1.40	
How many are concrete?	0		1.44	
How many are dirt?	0		6.38	
How many are chip?	0		16.62	
Future Plans & What type?	yes	yes	chip/rock	
Future Plans, How many miles?	yes	50	8.8	

	Joplin	Blue Springs	Columbia
CITIZENS PARK MASTER PLAN			
User Groups			
Does the City Provide Maintenance for Sports Programs?	yes	yes	yes
Youth Baseball		X	X
Youth Softball		X	X
Youth Soccer	X	X	X
Adult Softball	X	X	X
Maintenance and Support Services Provided			
Outfield Mowing	X	X	X
Infield Preparation			X
Trash Pickup	X	X	X
Pay Lighting			X
Light Repairs	X	X	X
Purchase Supplies	X		
Portable Restrooms	X		X
Other			
Construction Cost Funding			
City pays 100%	X	X	X
City and User Group Share Costs		X	
User Group Pays 100%		X	

	CITIZENS PARK MASTER PLAN		
	Joplin	Blue Springs	Columbia
Type of Agreement User Groups Have with City			
Verbal			
Written (1 year or less)	X	X	
Written (Over 1 year)	X		X
Annual Permit			
Do you charge user groups?	yes	yes/no	yes
1999 Dollars Received from User Groups			
Under \$10,000			
\$10,000 - \$25,000	X	X	X
\$25,000 - \$100,000			
Over \$100,000			
Do you charge user groups more for baseball/softball fields for tournaments?	no	no	yes
Do the city & school district cooperate in development of recreational facilities?	yes	yes	yes

	Joplin	Blue Springs	Columbia
CITIZENS PARK MASTER PLAN			
Facilities Developed Cooperatively			
Youth Sports Fields	X	X	X
Adult Sports Fields			
Tennis Courts		X	X
Ice Rinks			
Multipurpose Open Space			X
Community Centers			
Outdoor Pools			
Indoor Pools		X	X
Gymnasiums			
Playgrounds	X		X
Do the city & school district cooperate in usage of recreational facilities?	yes	yes	yes
City Facilities Used by Schools			
Youth Sports Fields	X	X	X
Adult Sports Fields		X	X
Tennis Courts	X	X	X
Ice Rinks			
Outdoor Pools	X		
Indoor Pools		X	X
Gymnasiums	X		
Golf Courses	X		X
Community Centers			
Auditorium	X	X	

	CITIZENS PARK MASTER PLAN		
	Joplin	Blue Springs	Columbia
School Facilities Used by City			
Youth Sports Field			X
Adult Sports Field			X
Gymnasiums	X	X	X
Indoor Pools			X
Classrooms	X		X
Kitchens			
Auditorium			X
Playgrounds	X		X
Do city & school dist. have written agreement of cooperation of usage?	no	no	yes
Does school dist. give city priority usage of school facilities?	no	no	yes
Does city give School district priority usage of city facilities?	no	yes	yes

	Joplin	Blue Springs	Columbia
CITIZENS PARK MASTER PLAN			
Costs Recovered Through Fees			
Do you have a written fees policy?	no	yes	yes
Percentage of Costs Recovered Through User Fees			
Facilities			
Swimming Pool	0-24	70-89	50-69
Multipurpose Community Center	0-24		
18 Hole Golf Course	90-100	90-100	90-100
Outdoor Zero Depth or Wave Pool		70-89	70-89
Senior Center	0-24		0-24
Shelter Houses	0-24		25-49
Youth Sports Fields	0-24		25-49
Adult Sports Fields	0-24		70-89
Programs			
Youth Sports Programs	90-100		50-69
Adult Sports Programs	90-100	90-100	90-100
Tours			90-100
Senior Adult Programs	0-24		0-24
Adaptive Recreation Programs			0-24
Adult Special Interest Classes			70-89
Youth Special Interest Classes	90-100		50-69
Arts Programs	90-100		70-89

	Joplin	Blue Springs	Columbia
CITIZENS PARK MASTER PLAN			
Long Range Capital Improvement Program			
Does your dept. have a long range capital improvements program?	no	yes	yes
Length of the program (in years)		7	5
How much money is allocated over the total length of the program?		\$2.8M to \$4.2 M	\$4m/year
Two Largest Capital Improvements Projects			
First	Mem. Hall	Softball Complex	Comm.Ctr.
Cost	\$550k	\$380k	\$10.5m
Second	Master Plan	Park Rehab.	G.C. Irrigation
Cost	\$50k	\$77k	\$1-\$2M
What percentage of total expenditures is for maintenance of existing parks/facilities?		10%	100%
Sources of Revenue for Capital Projects			
General Obligation Bonds		X	
User Fees	golf course		X
Dedication/Development Fees			
Private Giving/Fund-Raising		X	X
Industrial Development Bonds			

		CITIZENS PARK MASTER PLAN		
	Joplin	Blue Springs	Columbia	
Revenue Bonds			X	
Hotel, Motel, & Restaurant Tax				
Sales Tax	X			X
Special Improvement Districts				
Lease Purchase Financing				
Intergovernmental agreements				X
Concessionaire Contracts				
Property Tax				
Gambling Revenues				
Grants				
Donations				
Top Three Sources of Revenue for Capital Projects				
First	H		A	H
Second	B/GOLF		F	B
Third			D	D

	Joplin	Blue Springs	Columbia
CITIZENS PARK MASTER PLAN			
Departmental Annual Budget			
How is your department funded?			
General Fund Operation		X	
Enterprise Fund(s) Operation		X	
General Fund & Enterprise Funds	X		X
Special Parks & Rec Tax			
Special Parks & Rec Tax and Enterprise Funds			
Other			
What facilities/programs are your enterprise fund operations for?			
First	Golf Course	Golf Course	All Rec. Activities
Second			
Total Annual Operating Budget in 1999 per capita	\$2.59M	\$2M	\$7,089M
How much was generated from all fees in 1999? per capita	\$648k	\$667K	\$2.4M
How much was from recreation program fees? per capita	\$111k	\$458K	\$1.75M
Do you have any computer software to aid operations?	yes	yes	yes

	CITIZENS PARK MASTER PLAN		
	Joplin	Blue Springs	Columbia
Programs			
Facility Registration Software	X	X	X
Sports League Software	X	X	
Desk Top Applications	X	X	X
Maintenance Scheduling	X		
Maintenance Cost Reporting			
Fleet Maintenance	X		
Vehicle Maintenance			
Do you own your own vehicle maintenance?	no	some	yes
Do you have fuel storage/dispersal equipment?	no	yes	yes

	Joplin	Blue Springs	Columbia
CITIZENS PARK MASTER PLAN			
Policies - Maintenance Operations			
Which areas have written procedures?			
Standards of Care		X	X
Evaluation Forms for Standards of Care			X
Productivity Standards			X
Different Categories of Parks for Maintenance		X	X
Playground Equipment Inspection Procedures	X	X	X
Maintenance Task Procedures		X	X
Bi-Weekly Planning Schedules	X		
Do you have a Comprehensive Maintenance Manual?	no	no	yes
Do you use NRPA Standards of Care to guide your work performance?	playground	no	yes
How often do you mow your highest maintained parks during peak season?			
Once every 5 working days-min			X
Once every 10 working days	X	X	
Once every 15 working days			
Other			

	Joplin	Blue Springs	Columbia
How often do you pick up trash at your highest maintained parks during peak season?			
Daily	X		X
Every 2 days		X	
Every 3 days			
Weekly			

	Joplin	Blue Springs	Columbia
CITIZENS PARK MASTER PLAN			
Non - Traditional Park Functions			
Which functions is your department responsible for?			
Boulevards & Medians	some	X	
Roadside Right of Ways			
Drainage Right of Ways	some		
Parkways		X	
Cemeteries	X		
Historic Sites			X
Grounds Maintenance to Public Buildings	X	X	X
Forestry Operations	X	X	X
Cemeteries	X		
What percentage of your total park maintenance staff hours are spent on non-traditional maintenance?	11-25%	11-25%	11-25%
Contract Maintenance Operations			
Does the City contract out any parks and recreation maintenance operations?	no	yes	yes

		CITIZENS PARK MASTER PLAN	
	Joplin	Blue Springs	Columbia
What types of operations does the City contract out?			
Park Mowing			
Trash Pickup			
Tree Growing		X	
Roadside Mowing		X	
Median Mowing			X
Sports Fields		X	
Herbicide Spraying			
Janitorial Services		X	
Drainageway Mowing			
Other			
How much do you spend annually on contract maintenance?			
Under \$10,000			
\$10,000 - \$25,000			X
\$25,000 - \$100,000			
Over \$100000		X	

CITIZENS PARK MASTER PLAN

Jefferson City	Lees Summit	St. Charles
36,000	75,000	54,628
70,000	75,000	100,000
\$285.00	\$260.00-\$370.00	\$399.00
team fee plus \$6 each		
	\$260.00-\$370.00	\$399.00
1		2
10		12
\$200.00	\$300.00	
team plus \$6.50 each		
	\$300.00	
2		
7	varies	
\$120.00		
team plus \$4.00 each	\$155.00	
	\$155.00	
10		

CITIZENS PARK MASTER PLAN

Jefferson City	Lees Summit	St. Charles
\$32.00-\$36.00		
	\$425.00	
\$44.00-\$49.00		
	\$425.00	
1 or 2		
10		
\$18.00		\$43.00
\$25.00		\$43.00
1		0
6		6

CITIZENS PARK MASTER PLAN

Jefferson City	Lees Summit	St. Charles
\$32.00-\$36.00		
\$44.00-\$49.00		
2		
10		
	\$50.00	\$40.00
\$130.00 team plus \$4 each		
		\$40.00
2		0
7		5
	\$33.00	\$80.00
		\$80.00
		0
		5

CITIZENS PARK MASTER PLAN

Jefferson City	Lees Summit	St. Charles
	\$10.00	n/a
\$60.00		
	\$25.00	\$10.00-\$17.00
\$60.00		
	\$10.00	n/a
\$60.00		
	\$25.00	\$10.00-\$17.00
\$60.00		
		\$14.00
	\$10.00	n/a
\$0.75 and \$1.50 per person	\$155.00-\$225.00	\$225.00 - \$800.00

Jefferson City	Lees Summit	St. Charles
\$10.00/\$12.00 per hour		n/a
	\$25.00-\$30.00	
\$10.00		n/a

CITIZENS PARK MASTER PLAN

CITIZENS PARK MASTER PLAN

Jefferson City	Lees Summit	St. Charles
	\$51.00	\$75.00
		\$90.00
	\$95.00	\$160.00
		\$200.00
		\$60.00
		\$75.00
		\$60.00
		\$75.00
\$1.50/\$3.00	\$3.00	\$1.00
		\$1.00
\$1.50/\$3.00	\$3.00	\$2.00/\$2.50
		\$3.00/\$3.50
\$2.00/\$4.00		\$3.00/\$3.50
		\$4.00/\$4.50
\$2.00/\$4.00		\$2.00/\$2.50
		\$3.00/\$3.50

Jefferson City	Lees Summit	St. Charles
		0.8

CITIZENS PARK MASTER PLAN

Jefferson City	Lees Summit	St. Charles
1		
1		
5.5		
0		
35		25
5		41

CITIZENS PARK MASTER PLAN

CITIZENS PARK MASTER PLAN

Jefferson City	Lees Summit	St. Charles
1	1	3
1		
	1	
1		
	0	22
6	7	2
5	5	15
	1	
4	2	3
10.6	5	4
7	8	25
1		
	4	7
11	9	10
X		
X	X	
X		

CITIZENS PARK MASTER PLAN

Jefferson City	Lees Summit	St. Charles
yes	yes	yes
X	X	X
X	X	X
		X
X	X	X
X	X	X
X	X	X
X	X	X
X	X	X
X	X	X
	X	
X		X
	X	

CITIZENS PARK MASTER PLAN

Jefferson City	Lees Summit	St. Charles
X		
	X	
		X
yes	no	yes
		X
X		
yes	no	yes/no
no	yes	no

CITIZENS PARK MASTER PLAN

Jefferson City	Lees Summit	St. Charles
	X	
	X	
	X	
yes	yes	yes
X	X	X
		X
X	X	X
X		
	X	
X		
	X	

CITIZENS PARK MASTER PLAN

Jefferson City	Lees Summit	St. Charles
	X	
	X	
X	X	X
		X
	X	
yes	yes	no
yes	yes	no
yes	yes	yes

CITIZENS PARK MASTER PLAN

Jefferson City	Lees Summit	St. Charles
yes	yes	no
50-69	90-100	90-100
	90-100	90-100
90-100		
70-89		90-100
25-49	25-49	0-24
50-69	90-100	0-24
70-89	0-24	0-24
70-89	90-100	90-100
90-100	90-100	90-100
		90-100
	70-89	90-100
0-24		90-100
90-100	90-100	90-100
90-100	90-100	90-100
90-100		90-100

CITIZENS PARK MASTER PLAN

Jefferson City	Lees Summit	St. Charles
yes	yes	yes
5	5	6
\$4m	\$25m	\$6.3m
pool \$1.6m	park \$10.4m	land acq. \$3m
ice rink \$1.5m	community center \$7.3m	skate park \$300k
5%		32%
		X
	X	X
	X	X

CITIZENS PARK MASTER PLAN

Jefferson City	Lees Summit	St. Charles
		X
X		X
		X
		X
		X
X		
X		
H	H	Gaming
Grants	F	
Donations	J	

CITIZENS PARK MASTER PLAN

Jefferson City	Lees Summit	St. Charles
X		
X		
X	X	X
golf course	recreation center	
ice arena		
\$3,677M	\$3.2m	\$2.8M
\$1.267m	\$1.82m	\$1.3M
\$192k	\$1.26m	\$363K
	no	yes

Jefferson City	Lees Summit	St. Charles
X		X
X		
X		X
X		
X		
X		
yes	yes	some
yes	yes	yes

CITIZENS PARK MASTER PLAN

Jefferson City	Lees Summit	St. Charles
X	X	X

CITIZENS PARK MASTER PLAN

CITIZENS PARK MASTER PLAN

Jefferson City	Lees Summit	St. Charles
	X	
	X	
	X	
	X	
	X	
X		X
		X
X		
	X	